

# Le sfide tecnologiche e organizzative che ci stanno di fronte

5 May 2025, TIG event

Prof. Alberto Traverso<sup>1,2,3</sup>, PhD

[traverso.alberto@hsr.it](mailto:traverso.alberto@hsr.it)

<sup>1</sup> Head of data science research, Faculty of Medicine, University Vita Salute San Raffaele Hospital, Milan (IT)

<sup>2</sup> Academic Research Manager, DIGICORE, Brussels (BE)

<sup>3</sup> Visiting Professor, Department of Radiotherapy, Maastric Clinic, Maastricht (NL)



Scan me!

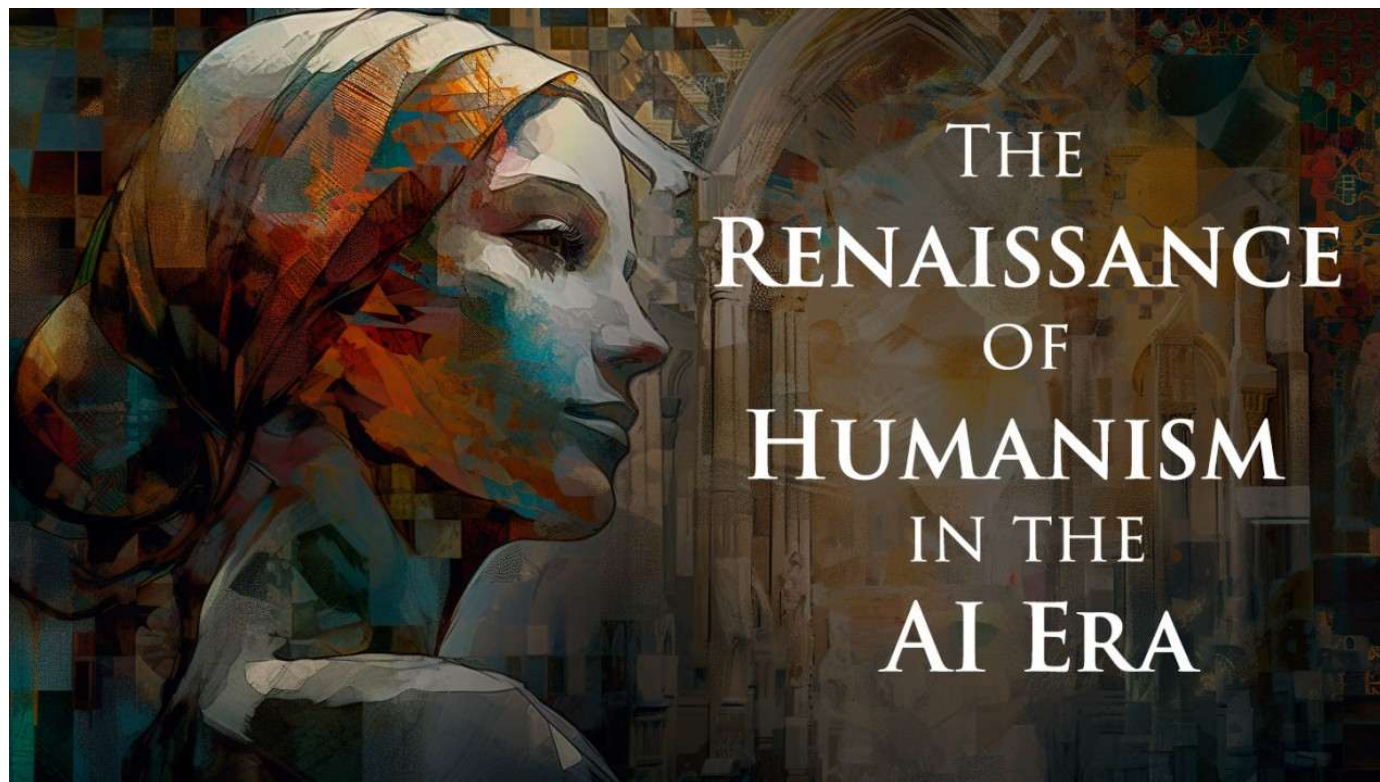


UniSR  
Università Vita-Salute  
San Raffaele





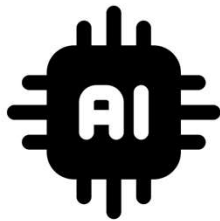
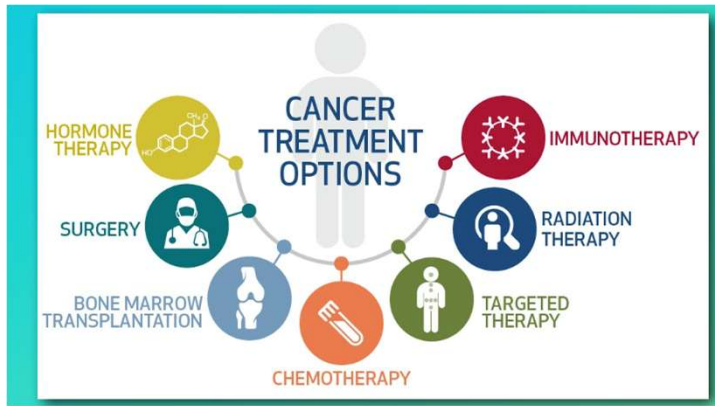
«AI can't come close to all the human bits of life. It can't replace human interaction. It doesn't know **what it means to be human around other humans**» (Eli Amdur, Forbes)



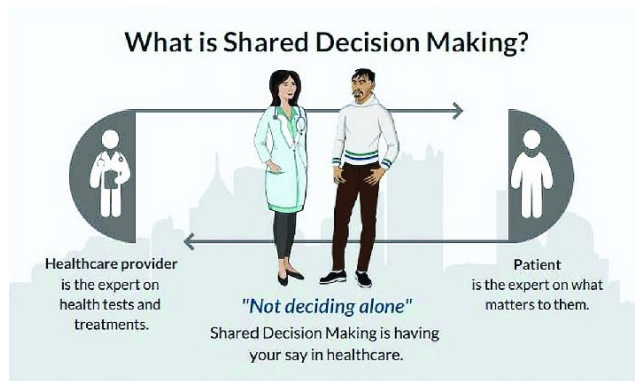


*"EVERY ALGORITHM THAT CAN LEARN FROM **ANY TYPE OF (SPARSE) DATA WITHOUT A PRIORI KNOWLEDGE** / BIOLOGICAL MODELLING OF THE PROCESS INVESTIGATED"*

## Challenges are embedded in clinical needs



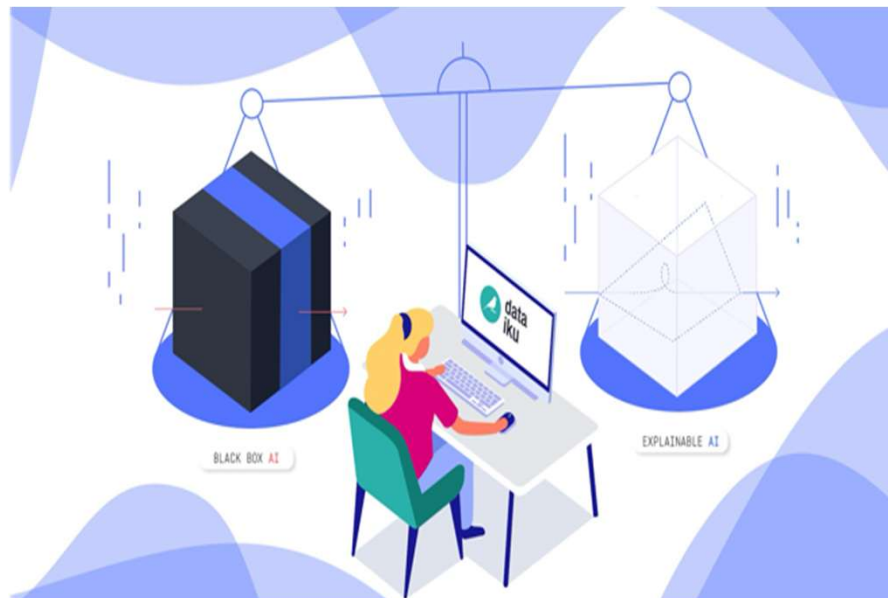
- *"AI needs numbers as input, clinical research is based on questions"*
- *"Clinicians need an actionable as output, AI outputs are numbers (probabilities)"*
- *"Clinical questions may not be modelled as mathematically solvable problems"*



<Where are we going to stand in light of the **AI act** and **AI as a medical device**?>



«The data subject shall have the right not to be subject to a decision based solely on automated processing», article 22 GDPR



AUTOMATE

AUGMENT



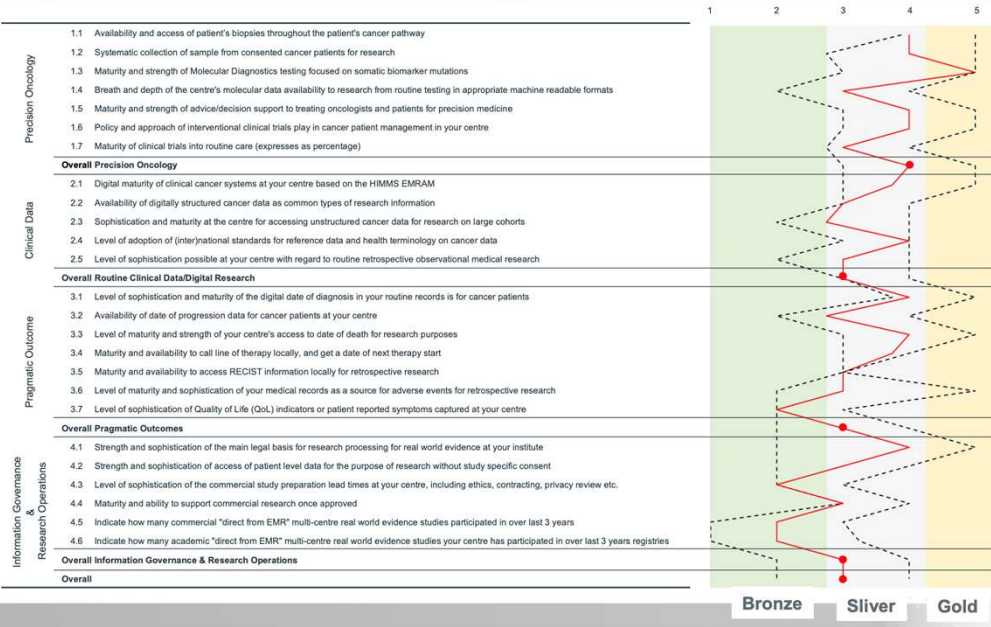
«Explainability is not mentioned but an *“Appropriate level of transparency (clarity) of the output and the algorithm aimed at users”* is required»

# Digital maturity challenges

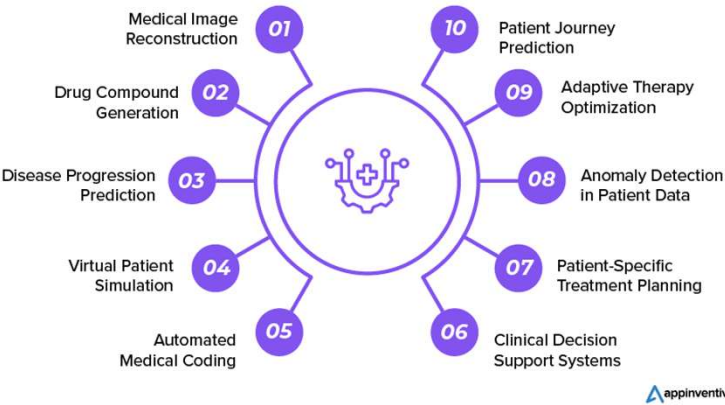
## Range of digital maturities in our community

DigiCore

Technology «enablers»

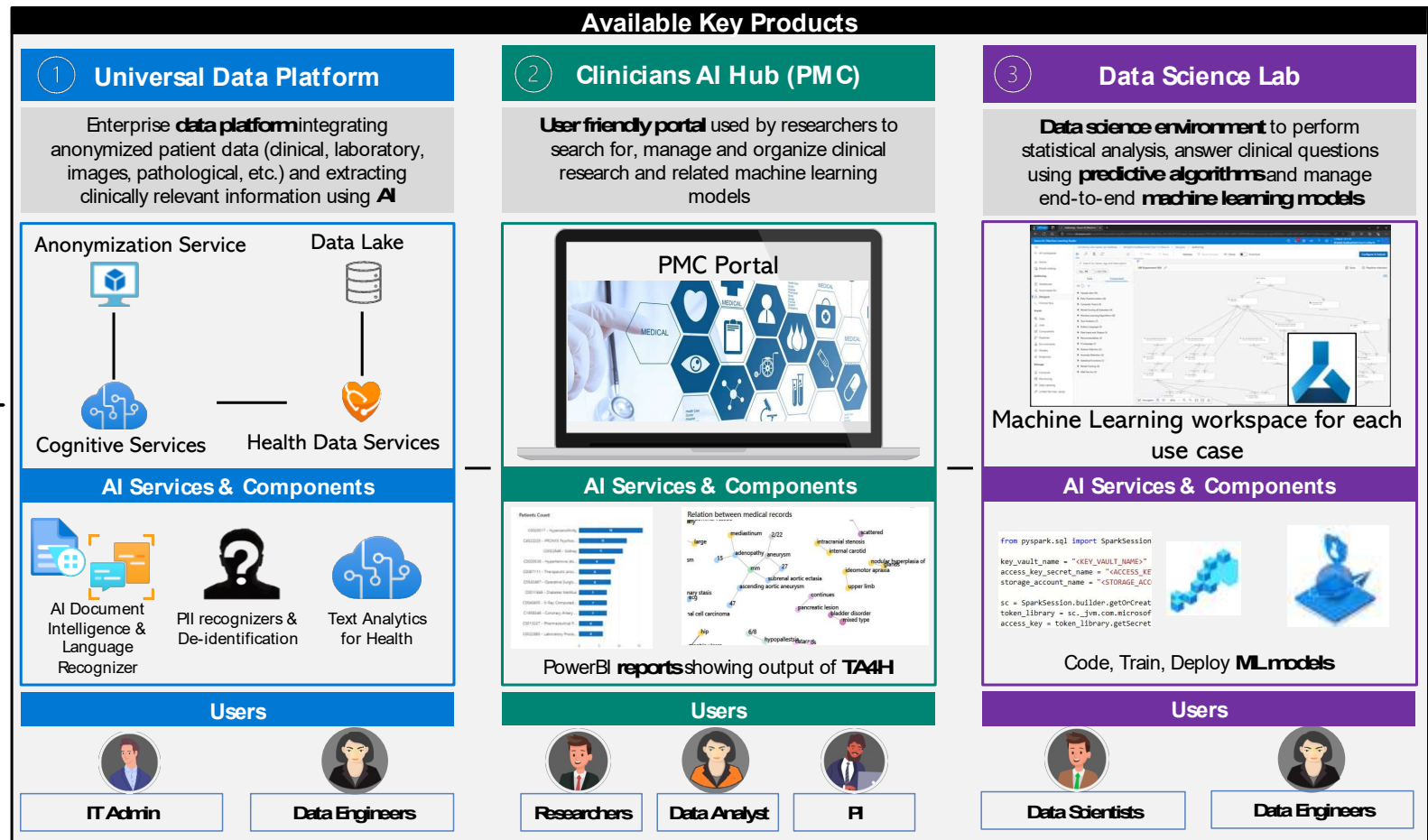
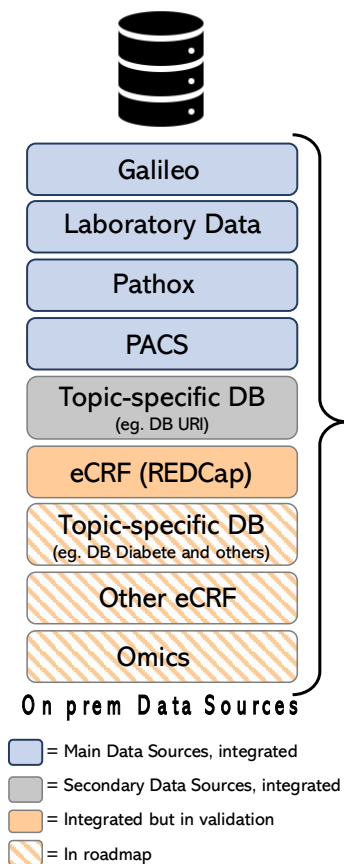


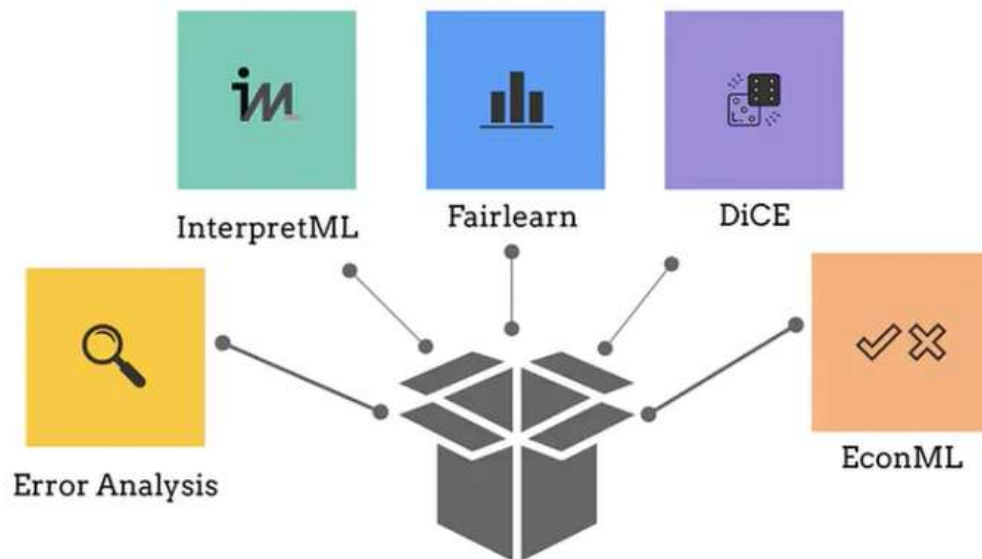
## Generative AI in Healthcare Use Cases





# S-RACE: KEY FUNCTIONALITIES OVERVIEW





The **Responsible AI dashboard** provides a single interface to implement Responsible AI in practice. It brings together several mature Responsible AI tools.

**Model overview and fairness assessment**, how model's predictions affect diverse groups of people. ([Fairlearn](#))

**Data analysis**, to understand and explore the dataset distributions and statistics.

**Model interpretability** to understand model's predictions and how those overall and individual predictions are made. ([InterpretML](#))

**Error analysis**, to view and understand how errors are distributed in the dataset. ([Error analysis](#))

**Counterfactual what-if**, to observe how feature perturbations would affect model predictions ([DiCE](#))

**Causal analysis**, to use historical data to view the causal effects of treatment features on real-world outcomes. ([EconML](#))



## Governance

### RESPONSABILITIES

- Define and solve regulatory and strategic aspects
- Supervise AI Center scientific program
- Prioritize investments
- Approve / reject proposals based on feasibility study
- Prioritize approved proposals
- Monitor use-cases development and CTs' execution, and decide on drop-off strategy

### MEMBERS

- Director & Co-Director (Carlo Tacchetti / Antonio Esposito)
- IT coordinators (Lorenzo Cibrario, Marco Denti)
- Data Science coordinator (Alberto Traverso)
- Project Management coordinator (Simone Barbieri)

### ADVISORS

- Clinical Advisors (Project' PIs)
- Statistics Advisor (Paola Rancoita)

## HSR & UniSR ICT

### RESPONSABILITIES

- Cloud & Interoperability Platform Governance

## Demand & Project Management

### RESPONSABILITIES

- Proposals collection
- Proposals' Feasibility Study (CTC & DPO interactions, Data availability, resources availability, ...)
- Management of on-going Use-Cases
- Reporting to the Scientific & Executive Committees
- Change Management (ACM)
- Interact with HSR-ICT PM

### STAFF

- Project Managers

## Use Cases Dev & Validation

### RESPONSABILITIES

- Identify, collect and prepare data
- Process data
- Develop models' prototypes according to Responsible AI Principles
- Validate models
- Develop reporting and present status updates

### STAFF

- Data Scientists
- Data Engineers
- Data Analysts
- Computer Scientists

## Imaging Data Extraction

### RESPONSABILITIES

- Image Processing
- Deep learning feature extraction
- Extract, Identify, collect and prepare data
- Validate models
- Develop reporting and present status updates

### STAFF

- Computer Scientists
- Image Analysts

## Product Finalization & Prospective Development

### RESPONSABILITIES

- Ensure Models comply with Responsible AI Principles
- Identify and engage external HC Providers for models' validation
- Plan prospective validation studies with CTC
- Review models with PIs, Scientific Coordinators, Ethical Committee, Tech Transfer Office

### STAFF

- TBD

# MANY ACTIVITES EXIST AT THE (INTER)NATIONAL / LOCAL LEVEL



## INTELLIGENZA ARTIFICIALE PER LA SALUTE

### Coordinatori



**Francesco Calimeri**  
Università della  
Calabria  
Coordinator



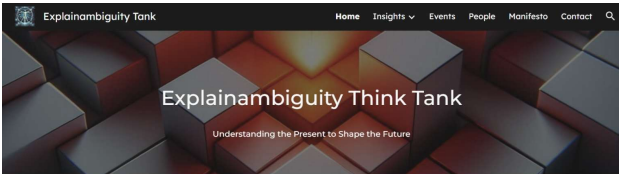
**Mauro Dragoni**  
Fondazione Bruno  
Kessler  
Coordinator



**Fabio Stella**  
Università di Milano-  
Bicocca  
Coordinator

### Ambito e Obiettivi

The AI-HCare Group is a working group of the Italian Association for Artificial Intelligence (Associazione Italiana per l'Intelligenza Artificiale, AI^IA). The main goal of the group is to promote all kinds of activities in the field of Artificial Intelligence applied to healthcare, and foster collaborations among research groups, associations, institutions, industrial players and any kind of stakeholders, with a special focus on the Italian ecosystem.



Explainambiguity Think Tank is dedicated to addressing the complexities and ambiguities inherent in the integration of Artificial Intelligence (AI) within the pharmaceutical and healthcare sectors. Our mission is to provide clarity, foster innovation, and ensure regulatory compliance by tackling the root causes of ambiguity in AI applications. By doing so, we aim to drive business success through enhanced transparency, trust, and efficiency. Join us in our mission to clarify the ambiguous, ensuring a safer, more efficient, and innovative healthcare landscape. Together, we can transform challenges into opportunities for growth and improvement, driving business success through AI clarity.

### latest insights



**Beyond the Lab: Clinical Trials**  
Agenda Digitale - April 29, 2025  
Explore how artificial intelligence (AI), biomarkers, and innovative trial technologies are creating a more efficient, data-driven future for drug discovery. From better patient selection to smarter trial design, see how clinical research is evolving to deliver new therapies faster.



**Scoperta di nuovi farmaci: che succede se l'AI sostituisce il caso?**  
Agenda Digitale - April 23, 2025  
L'intelligenza artificiale sta trasformando la scoperta di farmaci, rilevando le capacità e le zone della sperimentazione computazionale, sollevando interrogativi sull'equilibrio tra efficienza e innovazione scientifica.



**Early evidence and emerging trends: How shaping drug discovery and clinical development**  
Drug Target Review - April 11, 2025  
Drug development is plagued by high costs, long timelines and low success rates, but what if AI could change that? Read on to discover real-world examples and explore the transformative potential of AI in drug development.

**New Online** Views 5,747 Citations 2 Altmetric 9 Comments 1

### Viewpoint | AI in Medicine

February 10, 2025

## Moving Toward Implementation of Responsible Artificial Intelligence in Health Care The European TRAIN Initiative

Michel E. van Genderen, MD, PhD<sup>1,2</sup>; Ilse M. J. Kant, PhD<sup>3</sup>; Carlo Tacchetti, MD, PhD<sup>4,5</sup>; Stefan Jovinge, MD, PhD<sup>6,7</sup>

[» Author Affiliations](#) | [Article Information](#)

JAMA. Published online February 10, 2025. doi:10.1001/jama.2025.1335

# TIME TO JOIN FORCES: AN AI GOVERNANCE MODEL (Expertise finder)

